## Camp Education Society's Rasiklal M. Dhariwal Institute of Management, Pune

Program Outcomes, Program Specific Outcomes and Course Outcomes of MBA Programme offered by the Institution

## Academic Year 2022-23

## MBA - I (Sem - I & II) - Revised 2019 Pattern

Course code	Course Name	Course Outcomes
101 GC-01	MANAGERIAL ACCOUNTING	CO101.1 REMEMBERING DESCRIBE the basic concepts related to Accounting, Financial Statements, Cost Accounting, Marginal Costing, Budgetary Control and Standard Costing CO101.2 UNDERSTANDING EXPLAIN in detail, all the theoretical concepts taught through the syllabus. CO101.3 APPLYING PERFORM all the necessary calculations through the relevant numerical problems.
		CO101.4 ANALYSING ANALYSE the situation and decide the key financial as well as non-financial elements involved in the situation. CO101.5 EVALUATING EVALUATE the financial impact of the decision. CO101.6 CREATING CREATE the Financial Statement of Sole Proprietor, Cost Sheet and Budgets
		CO102.1 REMEMBERING Describe complexities of individual and group behavior in the organizations. CO102.2 UNDERSTANDING Explain the implications of organizational behavior from the perspectives of employees, managers, leaders and the organization. CO102.3 APPLYING APPLY Theories, Models, Principles and Frameworks of organizational behavior in specific organizational settings
102 GC-02	ORGANIZATIONAL BEHAVIOUR	CO102.4 ANALYSING ANALYZE human behavioural problems like conflict, low motivation levels, politics, attitudinal issues etc. and develop solutions to these problems. CO102.5 EVALUATING FORMULATE approaches to reorient individual, team, managerial and leadership behavior in order to achieve organizational goals. CO102.6 CREATING DEVELOP strategies for challenges faced during shaping organizational behavior, organizational culture and organizational change.
103 GC-03	ECONOMIC ANALYSIS FOR BUSINESS DECISIONS	CO103.1 REMEMBERING DEFINE the key terms. CO103.2 UNDERSTANDING EXPLAIN the key concepts in economics, from a managerial perspective. CO103.3 APPLYING IDENTIFY the various issues in an economics context and HIGHLIGHT their significance from the perspective of business decision making. CO103.4 ANALYSING EXAMINE the inter-relationships between various facets of micro-economics from the perspective of a consumer, firm, industry, market, competition and business cycles. CO103.5 EVALUATING EVALUATE critical thinking based on principles of microeconomics for informed business decision making. CO103.6 CREATING ELABORATE how other firms in an industry and consumers will respond to economic decisions made by a business, and how to incorporate these responses into their own decisions.
104 GC-04	BUSINESS RESEARCH METHODS	CO104.1 REMEMBERING DEFINE various concepts & terms associated with scientific business research. CO104.2 UNDERSTANDING EXPLAIN the terms and concepts used in all aspects of scientific business research. CO104.3 APPLYING MAKE USE OF scientific principles of research to SOLVE contemporary business research problems. CO104.4 ANALYSING EXAMINE the various facets of a research problem and ILLUSTRATE the relevant aspects of the research process from a data driven decision perspective. CO104.5 EVALUATING JUDGE the suitability of alternative research designs, sampling designs, data collection instruments and data analysis options in the context of a given real-life business research problem from a data driven decision perspective. CO104.6 CREATING FORMULATE alternative research designs, sampling designs, data collection instruments, testable hypotheses, data analysis strategies and research reports to address real-life business research problems.

		CO105.1 REMEMBERING REPRODUCE the key marketing concepts, components and
		principles of marketing environment, segmenting, targeting,
		positioning, consumer behaviour, marketing mix, and product life cycle.
		CO105.2 UNDERSTANDING INTERPRET the basic concepts, principles and frameworks of
		marketing in the context of diverse business situations for
		explaining the relevant issues with regard to marketing
		environment, segmenting, targeting, positioning, consumer
		behaviour, marketing mix, and product life cycle.
		CO105.3 APPLYING APPLY the contemporary marketing theories, frameworks and
		tools to inform problem solving with respect to marketing
	DAGIGG OF	environment, segmenting, targeting, positioning, consumer
105 GC-05	BASICS OF MARKETING	behaviour, marketing mix, and product life cycle.
	MAKKETING	CO105.4 ANALYSING EXAMINE the critical marketing issues for drawing inferences
		about the underlying causes and relationships concerning
		marketing environment, segmenting, targeting, positioning,
		consumer behaviour, marketing mix, and product life cycle.
		CO105.5 EVALUATING EVALUATE the alternative courses of actions to make
		judgments with regard to the solution for problems involving
		marketing environment, segmenting, targeting, positioning,
		consumer behaviour, marketing mix, and product life cycle.
		CO105.6 CREATING GENERATE alternative approaches to the emerging business
		challenges in the context of marketing environment, segmenting, targeting, positioning, consumer behaviour,
		marketing mix, and product life cycle.
		CO106.1 REMEMBERING DESCRIBE the conceptual framework of e commerce, mobile commerce
		and social commerce.
		CO106.2 UNDERSTANDING SUMMARIZE the impact of information, mobile, social, digital, IOT and
		related technologies on society, markets & commerce.
		CO106.3 APPLYING ILLUSTRATE value creation & competitive advantage in a digital Business
106 GC-06	DIGITAL BUSINESS	environment.
100 GC-00	DIGITAL BUSINESS	CO106.4 ANALYSING EXAMINE the changing role of intermediaries, changing nature of supply
		chain and payment systems in the online and offline world.
		CO106.5 EVALUATING ELABORATE upon the various types of digital business models and
		OUTLINE their benefits and limitations.
		CO106.6 CREATING DISCUSS the various applications of Digital Business in the present day
		world. CO107.1 REMEMBERING ENUMERATE various managerial competencies and approaches to
		management.
		CO107.2 UNDERSTANDING EXPLAIN the role and need of Planning, Organizing, Decision Making and
	MANAGEMENT FUNDAMENTALS	Controlling.
		CO107.3 APPLYING MAKE USE OF the principles of goal setting and planning for simple as well as
107		complex tasks and small projects.
107 CE III 01		CO107.4 ANALYSING COMPARE and CONTRAST various organizational structures of variety of
GE-UL-01		business and not-for-profit entities in a real world context.
		CO107.5 EVALUATING BUILD a list of the decision making criteria used by practicing managers,
		leaders and entrepreneurs in routine and non-routine decision making
		situations and EVALUATE and EXPLAIN the same.
		CO107.6 CREATING FORMULATE and DISCUSS a basic controlling model in a real life business,
		start-up and not-for-profit organizational context.
		CO108.1 REMEMBERING DESCRIBE the present state of Indian Economy and LIST major economic
		policy issues in the current context.
108 GE-UL-02	INDIAN ECONOMY	CO108.2 UNDERSTANDING EXPLAIN the economic development strategy since Independence and DISCUSS the priorities in the current context
		DISCUSS the priorities in the current context. CO108.3 APPLYING ILLUSTRATE the economic impact of Monetary policy and Fiscal Policy,
		Economic Reforms, Demographic Transition in India, Changing profile of
		GDP, Growth and Inequality and Trade Policy in the Indian context.
		CO108.4 ANALYSING EXAMINE the changing profile of human capital, employment, productivity
		and ILLUSTRATE the linkages with Soft Infrastructure, growth of Startups,
		GDP composition of India.
		CO108.5 EVALUATING DETERMINE the key priority areas, across various dimensions, for the
		Indian Economy in the context of current economic environment.
		CO108.6 CREATING BUILD a case for co-existence of MNCs, Indian Public Sector, Indian Private
		Sector, SMEs, MSMEs and Start Ups in the Indian Economy.

		CO109.1 REMEMBERING DEFINE the key terms, LIST the Attributes and Characteristics of Entrepreneurs features and ENUMERATE the Factors influencing Entrepreneurship Growth. CO109.2 UNDERSTANDING DISCUSS various theories of entrepreneurship and the entrepreneurship development ecosystem in Indian context.
109 GE-UL-03	ENTREPRENEURSH IP DEVELOPMENT	CO109.3 APPLYING APPLY the theories of entrepreneurship and entrepreneurship development framework to analyze and identify entrepreneurial opportunities.
		CO109.4 ANALYSING DISCRIMINATE between potential options available for entrepreneur for embarking on establishing a Start Up CO109.5 EVALUATING EVALUATE the start up ecosystem and the entrepreneurial opportunities in light of requirements of a business plan.
		CO109.6 CREATING CREATE a business plan that captures entrepreneurs and variety of entrepreneur motivations, entrepreneur culture and sectoral opportunities and financing options.
		C0113.1 REMEMBERING RECOGNIZE the various elements of communication, channels of communication and barriers to effective communication. C0113.2 UNDERSTANDING EXPRESS themselves effectively in routine and special real world business
113 GE-IL-01	VERBAL COMMUNICATION	interactions. CO113.3 APPLYING DEMONSTRATE appropriate use of body language. CO113.4 ANALYSING TAKE PART IN professional meetings, group discussions, telephonic calls,
GL-IL-01	LAB	elementary interviews and public speaking activities. CO113.5 EVALUATING APPRAISE the pros and cons of sample recorded verbal communications in a business context.
		CO113.6 CREATING CREATE and DELIVER effective business presentations, using appropriate technology tools, for common business situations.
		CO116.1 REMEMBERING SELECT appropriate menus and functions of MS Excel to Create, Format, Import, Merge, Save, Print Spreadsheets & Charts using business data. CO116.2 UNDERSTANDING SHOW how to do basic troubleshooting and fix mistakes most people make
116		when working with spreadsheets. CO116.3 APPLYING USE various functions of MS Excel, Execute pivot table analysis, common (and powerful functions), and different types of lookups (vlookup, hlookup, and
116 GE-IL-04	MS EXCEL	index/match). CO116.4 ANALYSING ILLUSTRATE the use of the most commonly used data-manipulation commands in MS Excel.
		CO116.5 EVALUATING DERIVE insights from multiple data sources in MS EXCEL and work with it to answer relevant business questions. CO116.6 CREATING CREATE standard Excel Templates for routine business data management and
		analysis activities. CO117.1 REMEMBERING TABULATE the key elements of a typical business system and related work
117	BUSINESS	flow procedures. CO117.2 UNDERSTANDING EXPLAIN a business system and related procedures. CO117.3 APPLYING PREDICT the fail points / bottle necks in a typical business process.
117 GE-IL-05	SYSTEMS & PROCEDURES	CO117.4 ANALYSING BREAK DOWN a business system into simpler components and explain the inter-relationships. CO117.5 EVALUATING DEVELOP a process based thinking approach.
		CO117.6 CREATING CREATE standard operating procedures and flow charts / other visual representations for typical business systems and processes.
191	HUMAN RIGHTS - I	CO1 Knowledge of Basic Concept of Human Rights. CO2 Understanding of Perspectives of Rights and Duties CO3 knowledge of Terminology of Various Legal Instruments
		CO4 Understanding of the role of United Nations in Human Rights
192	INTRODUCTION TO CYBER SECURITY -	CO1 Basic concepts of Networking Concepts CO2 Basic Information Security Concepts
	I	CO3 Knowledge of Security Threats and Vulnerabilities CO4 Basic knowledge of Cryptography / Encryption
	MARKETING MANAGEMENT	CO201.1 REMEMBERING DESCRIBE the key terms associated with the 4 Ps of marketing for a real world marketing offering. CO201.2 UNDERSTANDING DEMONSTRATE the relevance of marketing mix concepts and
201 GC-07		frameworks for a real world marketing offering (commodities, goods, services, e-products/ e-services.) CO201.3 APPLYING APPLY marketing Mix decisions for a real world marketing offering
		(commodities, goods, services, e-products/ e- Services.) CO201.4 ANALYSING EXAMINE marketing issues pertaining to Marketing Mix and Marketing Plan in the context of real world marketing offering (commodities,
		goods, services, e-products/ e-services CO201.5 EVALUATING EXPLAIN the interrelationships between various elements of Marketing mix in the context of real world marketing offering (commodities,
		goods, services, e-products/ e-services CO201.6 CREATING DESIGN a marketing plan for a real world marketing offering

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202 GC-08	FINANCIAL MANAGEMENT	CO202.1 REMEMBERING DESCRIBE the basic concepts related to Financial Management, Various techniques of Financial Statement Analysis, Working Capital, Capital Structure, Leverages and Capital Budgeting. CO202.2 UNDERSTANDING EXPLAIN in detail all theoretical concepts throughout the syllabus CO202.3 APPLYING PERFORM all the required calculations through relevant numerical problems. CO202.4 ANALYSING ANALYZE the situation and comment on financial position of the firm estimate working capital required decide ideal capital structure evaluate various project proposals CO202.5 EVALUATING EVALUATE impact of business decisions on Financial Statements, Working Capital, Capital Structure and Capital Budgeting of the firm CO202.6 CREATING CREATE Common Size Comparative Statements, Comparative Financial Statements using Ratio Analysis (Year-wise, Industry – wise), Comparative Paranceale using Capital Pudgeting Tophniauge
203 GC-09	HUMAN RESOURCES MANAGEMENT	Proposals using Capital Budgeting Techniques         CO203.1 REMEMBERING DESCRIBE the role of Human Resource Function in an Organization.         CO203.2 UNDERSTANDING DISCUSS the emerging trends and practices in HRM.         CO203.3 APPLYING ILLUSTRATE the different methods of HR Acquisition and retention.         CO203.4 ANALYSING IDENTIFY the use of different appraisal and training methods in an organization.         CO203.5 EVALUATING INTERPRET the sample job descriptions and job specifications for contemporary entry level roles in real world organizations.         CO203.6 CREATING DESIGN the HR manual and compensation policy of the organization.
204 GC-10	OPERATIONS & SUPPLY CHAIN MANAGEMENT	CO204.1 REMEMBERING DEFINE basic terms and concepts related to Production, Operations, Services, Supply Chain and Quality Management. CO204.2 UNDERSTANDING EXPLAIN the process characteristics and their linkages with processproduct matrix in a real world context. CO204.3 APPLYING DESCRIBE the various dimensions of production planning and control and their inter-linkages with forecasting. CO204.4 ANALYSING CALCULATE inventory levels and order quantities and MAKE USE OF various inventory classification methods. CO204.5 EVALUATING OUTLINE a typical Supply Chain Model for a product / service and ILLUSTRATE the linkages with Customer Issues, Logistic and Business Issues in a real world context. CO204.6 CREATING ELABORATE upon different operational issues in manufacturing and services organisations where the decision-making element is emphasized.
205 BA SC-BA-01	BASIC BUSINESS ANALYTICS USING R	CO205BA.1 REMEMBERING IDENTIFY opportunities for creating value using business analytics and DESCRIBE the basic concepts in Business Analytics, DATA Science and Business Intelligence. CO205BA.2 UNDERSTANDING EXPLAIN the applications of Business Analytics in multiple business domains and scenarios. CO205BA.3 APPLYING DEVELOP a thought process to think like a data scientist/business analyst. CO205BA.4 ANALYSING ANALYZE data graphically by creating a variety of plots using the appropriate visualization tools of R. CO205BA.5 EVALUATING INTERPRET various data types and structures for given analytics task CO205BA.6 CREATING COMBINE various tools and functions of R programming language and use them in live analytical projects in multiple business domains and scenarios.
205 FIN SC-FIN-01	FINANCIAL MARKETS AND BANKING OPERATIONS	CO205FIN.1 REMEMBERING RECALL the structure and components of Indian financial system through banking operations & Financial Markets. CO205FIN.2 UNDERSTANDING UNDERSTAND the concepts of financial markets, their working and importance. CO205FIN.3 APPLYING ILLUSTRATE the working and contribution of Banks and NBFCs to the Indian Economy. CO205FIN.4 ANALYSING ANALYZE the linkages in the Financial Markets. CO205FIN.5 EVALUATING EXPLAIN the various banking and accounting transactions. CO205FIN.6 CREATING DEVELOP necessary competencies expected of a finance professional.
205 HR SC-HRM-0 1	COMPETENCY BASED HUMAN RESOURCE MANAGEMENT	CO205HRM.1 REMEMBERING DEFINE the key terms related to performance management and competency development. CO205HRM.2 UNDERSTANDING EXPLAIN various models of competency development. CO205HRM.3 APPLYING PRACTICE competency mapping. CO205HRM.4 ANALYSING ANALYSE competencies required for present and potential future job roles at various levels and across variety of organizations. CO205HRM.5 EVALUATING DESIGN and MAP their own competency and plan better and appropriate career for themselves. CO205HRM.6 CREATING DEVELOP a customized competency model in accordance with the corporate requirements.

205 MKT		CO# COGNITIVE ABILITIES COURSE OUTCOMES CO205MKT.1 REMEMBERING DESCRIBE the key concepts involved in the Marketing Research. CO205MKT.2 UNDERSTANDING EXPLAIN various research designs, data sources, data collection methods, instruments, sampling methods and analytical tools used
	MARKETING	in Marketing Research. CO205MKT.3 APPLYING APPLY the concepts of marketing research in solving real-life marketing problems.
SC-MKT-01	RESEARCH	CO205MKT.4 ANALYSING ANALYSE data and draw appropriate Inferences to address real-life marketing issues.
		CO205MKT.5 EVALUATING DESIGN a market research proposal for a real life marketing research problem and EVALUATE a market research proposal.
		CO205MKT.6 CREATING PLAN and UNDERTAKE qualitative or quantitative marketing research and demonstrate the ability to analyse data to resolve
		real-life marketing issues. CO205OSCM.1 REMEMBERING DESCRIBE the nature and CHARACTERISTICS of services and the
		services economy.
205 OSCM	SERVICES	CO205OSCM .2 UNDERSTANDING DESRCIBE the service design elements of variety of services. CO205OSCM .3 APPLYING USE service blueprinting for mapping variety of real life service processes.
SC-OSCM- 01	OPERATIONS MANAGEMENT - I	CO205OSCM .4 ANALYSING ANALYSE alternative locations and sites for variety of service facilities.
		CO205OSCM .5 EVALUATING JUDGE and EXPLAIN the service orientation at variety of service facilities / organizations.
		CO205OSCM .6 CREATING CREATE flow process layouts for variety of services. CO206BA.1 REMEMBERING DEFINE the key terms associated with Data Mining
		CO206BA.2 UNDERSTANDING EXPLAIN the various aspects of Data
206 BA		CO206BA.3 APPLYING APPLY classification models
SC-BA-02	DATA MINIMG	CO206BA.4 ANALYSING Analyse data using various clustering models CO206BA.5 EVALUATING SELECT appropriate association analysis and anomaly detection tools.
		CO206BA.6 CREATING COMBINE various data mining tools and use them in live analytical
		projects in business scenarios. CO206FIN.1 REMEMBERING UNDERSTAND the need and aspects of personal financial planning
		CO206FIN.2 UNDERSTANDING Describe the investment options available to an individual
206 FIN	PERSONAL	CO206FIN.3 APPLYING IDENTIFY types of risk and means of managing it
SC-FIN-02	FINANCIAL PLANNING	CO206FIN.4 ANALYSING DETERMINE the ways of personal tax planning CO206FIN.5 EVALUATING EXPLAIN retirement and estate planning for an individual and design a
	r LAMMINO	financial plan.
		CO206FIN.6 CREATING CREATE a financial plan for a variety of individuals.
		CO206HRM.1 REMEMBERING SHOW awareness of important and critical issues in Employee Relations
206 HR SC-HRM-0	EMPLOYEE RELATIONS & LABOUR LEGISLATION	CO206HRM.2 UNDERSTANDING INTERPRET and relate legislations governing employee relations. CO206HRM.3 APPLYING DEMONSTRATE an understanding of legislations relating to working
2		environment. CO206HRM.4 ANALYSING OUTLINE the role of government, society and trade union in ER.
		CO206HRM.5 EVALUATING EXPLAIN aspects of collective bargaining and grievance handling. CO206HRM.6 CREATING DISCUSS the relevant provisions of various Labour Legislations.
		CO206MKT.1 REMEMBERING RECALL the factors influencing Consumer's purchase decision
	CONSUMER	making process. CO206MKT.2 UNDERSTANDING OUTLINE consumer and organizational buyer behavior process.
		CO206MKT.3 APPLYING APPLY concepts of consumer behavior to real world marketing
206 MKT		decision making.
SC-MKT-02	BEHAVIOUR	CO206MKT.4 ANALYSING ANALYZE the consumer decision making process and the role of different determinants that affect the buying decision process.
		CO206MKT.5 EVALUATING EXPLAIN the new trends influencing buyer behavior and its effect on
		new age Indian Consumer. CO206MKT.6 CREATING DISCUSS the consumer and organizational buying behavior process
		for a variety of products (goods/services).
206 OSCM SC-OSCM- 02		CO206OSCM.1 REMEMBERING DESCRIBE the key concepts of Supply Chain Management and the – driving forces in contemporary Supply Chain Management.
	SUPPLY CHAIN MANAGEMENT	CO206OSCM.2 UNDERSTANDING EXPLAIN the structure of modern day supply chains.
		CO206OSCM.3 APPLYING IDENTIFY the various flows in real world supply chains. CO206OSCM.4 ANALYSING COMPARE and CONTRAST push and pull strategies in Supply Chain
		Management.
	1	CO206OSCM.5 EVALUATING EXPLAIN the key Operational Aspects in Supply Chain Management.

209 GE-UL-09	START UP AND NEW VENTURE MANAGEMENT	CO209.1 REMEMBERING DESCRIBE the strategic decisions involved in establishing a startup. CO209.2 UNDERSTANDING EXPLAIN the decision making matrix of entrepreneur in establishing a startup. CO209.3 APPLYING IDENTIFY the issues in developing a team to establish and grow a startup CO209.4 ANALYSING FORMULATE a go to market strategy for a startup. CO209.5 EVALUATING DESIGN a workable funding model for a proposed startup. CO209.6 CREATING DEVELOP a convincing business plan description to communicate value of the new venture to customers, investors and other stakeholders.
211 GE-UL-11	BUSINESS, GOVERNMENT & SOCIETY	CO211.1 REMEMBERING DESCRIBE the economic roles of government in the Indian context. CO211.2 UNDERSTANDING EXPLAIN the macroeconomic crises around the world. CO211.3 APPLYING ILLUSTRATE the interlinkages between economic growth , poverty and inequality. CO211.4 ANALYSING EXAMINE the rationale, success and failures of Public Private Partnerships in the Indian context. CO211.5 EVALUATING ASSESS the forces for and against Globalization and the socio-economic impact of Globalization. CO211.6 CREATING DISCUSS the interplay between technology, business and society.
212 GE-UL-12	BUSINESS PROCESS RE-ENGINEERING	<ul> <li>CO212.1 REMEMBERING DEFINE the key terms associated with Business Process Reengineering.</li> <li>CO212.2 UNDERSTANDING EXPLAIN the various supporting and opposing forces to Business Process</li> <li>Reengineering in simple business situations.</li> <li>CO212.3 APPLYING APPLY modeling tools for simple business processes.</li> <li>CO212.4 ANALYSING FORMULATE a working plan to establish a Business Process Reengineering team.</li> <li>CO212.5 EVALUATING EVALUATE the success of a BPR initiative in relation to the impact on organizational KPIs.</li> <li>CO212.6 CREATING IMAGINE ways to improve business or non-business processes.</li> </ul>
213 GE-IL-08	WRITTEN ANALYSIS AND COMMUNICATION LAB	<ul> <li>CO213.1 REMEMBERING DESCRIBE stages in a typical communication cycle and the barriers to effective communication.</li> <li>CO213.2 UNDERSTANDING SUMMARIZE long essays and reports into précis and executive summaries.</li> <li>CO213.3 APPLYING USE Dictionary and Thesaurus to draft and edit a variety of business written communication.</li> <li>CO213.4 ANALYSING EXAMINE sample internal communications in a business environment for potential refinements.</li> <li>CO213.5 EVALUATING COMPOSE variety of letters, notices, memos and circulars.</li> </ul>
217 FIN SE-IL-FIN- 01	SECURITIES ANALYSIS & PORTFOLIO MANAGEMENT	CO217FIN.1 REMEMBERING REMEMBER various concepts of investments, Bonds. CO217FIN.2 UNDERSTANDING EXPLAIN various theories of Investment Analysis and Portfolio Management. CO217FIN.3 APPLYING CALCULATE risk and return on investment using various concepts covered in the syllabus. CO217FIN.4 ANALYSING ANALYZE and DISCOVER intrinsic value of a security. CO217FIN.5 EVALUATING DESIGN/ CREATE optimal portfolio.
217 MKT SE-IL-MKT -01	INTEGRATED MARKETING COMMUNICATIONS	CO217MKT.1 REMEMBERING Describe the key concepts & components of IMC CO217MKT.2 UNDERSTANDING EXAMINE the role of integrated marketing communications in building brand identity, brand equity, and customer franchise. CO217MKT.3 APPLYING Apply the integrated marketing communications tools in contemporary real world scenarios. CO217MKT.4 ANALYSING ANALYZE and critically evaluate the communications effects and results of an IMC campaign to determine its success for a variety of brands. CO217MKT.5 EVALUATING Evaluate the IMC mix, advertising – sales promotion & PR strategies with real world examples of products / services / eproducts / e-services CO217MKT.6 CREATING Develop an integrated creative message and concept to reach the target audience and deliver the brand promise through an
217 OSCM SE-IL-OSC M-01	PLANNING & CONTROL OF OPERATIONS	IMC campaign. CO217OSCM.1 REMEMBERING DESCRIBE the building blocks of Planning & Control of Operations. CO217OSCM.2 UNDERSTANDING EXPLAIN the need for aggregate planning and the steps in aggregate planning. CO217OSCM.3 APPLYING MAKE USE OF the various forecasting approaches in the context of operations planning process. CO217OSCM.4 ANALYSING ILLUSTRATE how capacity planning is done in organizations and its relationship with MRP. CO217OSCM.5 EVALUATING EXPLAIN the importance of scheduling in operations management. CO217OSCM.6 CREATING CREATE a Bill of Materials.

		CO218HRM.1 REMEMBERING DESCRIBE the key concepts such as Job Specification, Job description,
218 HR		Recruitment and Selection. CO218HRM.2 UNDERSTANDING COMPARE and CONTRAST various methods of Recruitment and
	LAB IN RECRUITMENT	Selection. CO218HRM.3 APPLYING DEVELOP Job Specifications and Job descriptions in a variety of
-02	AND SELECTION	context.
		CO218HRM.4 ANALYSING ANALYZE various Personality types. CO218HRM.5 EVALUATING EXPLAIN the profiling techniques used to test Personality, Aptitude,
		Competency.
		CO218HRM.6 CREATING COMPILE a list of questions for Recruitment and Selection interviews.
		CO218OSCM.1 REMEMBERING DEFINE various types of productivity and measures of productivity.
		CO2180SCM.2 UNDERSTANDING DEMONSTRATE the linkages between various measures of productivity.
		CO218OSCM.3 APPLYING APPLY Value Analysis and Value Engineering principles to simple
218 OSCM	PRODUCTIVITY	situations related to operations management.
SE-IL-OSC	MANAGEMENT	CO218OSCM.4 ANALYSING APPLY various types of charts and diagrams to carry out work study
M-02		and method study.
		CO218OSCM.5 EVALUATING DETERMINE the Standard Time using Techniques of Work Measurement.
		CO218OSCM.6 CREATING ELABORATE upon the concepts of JIT, Lean, 5S, TPM, BPR, Six Sigma,
		World Class manufacturing.
		CO2019BA.1 REMEMBERING ENUMERATE the use of Workforce Analytics.
		CO2019BA.2 UNDERSTANDING UNDERSTAND the process of creating and using HR analytics
219 BA		CO2019BA.3 APPLYING USE dashboards, pivot tables for data driven decision making in HR. CO2019BA.4 ANALYSING ILLUSTRATE the use of various tools and frameworks for predictive
SE-IL-BA-0	WORKFORCE	analytics.
3	ANALYTICS	CO2019BA.5 EVALUATING DERIVE a variety of metrics and quantify key outcomes in multiple areas
		of HR.
		CO2019BA.6 CREATING BUILD value for HR departments by showing clear links between HR and Business outcomes.
		CO221BA.1 REMEMBERING DEFINE Tableau terminology and SHOW how to Connect to your
		data, Edit and save a data source.
		CO221BA.2 UNDERSTANDING ILLUSTRATE the use of the Tableau interface to effectively create
		powerful visualizations and charts.
		CO221BA.3 APPLYING MAKE USE OF statistical techniques to analyze your data, parameters and input controls to give users control over certain
220 BA		values.
SE-IL-BA-0	TABLEAU	CO221BA.4 ANALYSING INTEGRATE data sources using data blending and Combine data
4		from multiple tables in the same data source using joins.
		CO221BA.5 EVALUATING CREATE basic calculations including basic arithmetic calculations, custom aggregations and ratios, date math, and quick table
		calculations.
		CO221BA.6 CREATING BUILD spatial visualizations of non-geographic data by using
		advanced geographic mapping techniques and custom images and
		geocoding. CO220MKT.1 REMEMBERING DEFINE various concepts related to Digital Marketing.
		CO220MKT.2 UNDERSTANDING EXPLAIN the role of Facebook, Google Ad words, Youtube and Email
		in
	DICITAL	digital marketing.
220 MKT		CO220MKT.3 APPLYING MAKE USE OF Facebook, Google Ad words, Youtube and Email for
SE-IL-MKT	DIGITAL MARKETING - I	carrying out digital marketing of real life products. CO220MKT.4 ANALYSING ILLUSTRATE the use of Facebook, Google Ad words, Youtube and Email
-04	MARKETING - I	in various contexts of Digital Marketing.
		CO220MKT.5 EVALUATING DESIGN digital media campaign using appropriate mix of Facebook,
		Google Ad words, Youtube and Email.
		CO220MKT.6 CREATING CREATE appropriate content for Facebook, Google Ad words, Youtube
		and Email campaigns. CO221HRM.1 REMEMBERING ENUMERATE the key concepts related to the subject matter.
		CO221HRM.2 UNDERSTANDING DEMONSTRATE experimentation and innovation.
		CO221HRM.3 APPLYING USE thinking & decision making ability beyond the existing capabilities
221 HR SE-IL-HRM -05	HR ANALYTICS	and present environment.
		CO221HRM.4 ANALYSING ANALYSE the behavioral Patterns of an individual & Map the
		competency- the audit Perspective. CO221HRM.5 EVALUATING EXPLAIN the innovative and formulate strategies which enhance
		innovative skills and Promote Innovation.
		CO221HRM.6 CREATING FORMULATE the linkage between HR Analytics and Business Analytics.

222 FIN SE-IL-FIN- 06	BANKING LAWS & REGULATIONS	CO222FIN.1 REMEMBERING REMEMBER various concepts taught in the syllabus. CO222FIN.2 UNDERSTANDING EXPLAIN the Regulatory Framework in the Indian Banking system. CO222FIN.3 UNDERSTANDING DESCRIBE the various legal aspects which need to be followed during daily banking operations. CO222FIN.4 UNDERSTANDING DISCUSS the various laws related to banking. CO222FIN.5 APPLYING APPLY the various commercial laws for the smooth functioning of banking operations.
291	HUMAN RIGHTS - II	CO1 Understanding of Human Rights in Indian Context CO2 Knowledge to students about Human Rights- Enforcement Mechanism CO3 Understanding of Human Rights Violations and Indian Polity CO4 Knowledge of Role of Advocacy Groups
292		CO1 Basic Security Management Practices CO2 Basic Security Laws. CO3 Basic Security Standards

## MBA - II (Sem - III & VI) - 2019 Pattern

Course code	Course Name	Course Outcomes
301 GC-11	STRATEGIC MANAGEMENT	CO301.1 REMEMBERING DESCRIBE the basic terms and concepts in Strategic Management. CO301.2 UNDERSTANDING EXPLAIN the various facets of Strategic Management in a real world context. CO301.3 UNDERSTANDING DESCRIBE the trade-offs within and across strategy formulation, implementation, appraisal. CO301.4 APPLYING INTEGRATE the aspects of various functional areas of management to develop a strategic perspective. CO301.5 ANALYSING EXPLAIN the nature of the problems and challenges confronted by the top management team and the approaches required to function effectively as strategists. CO301.6 CREATING DEVELOP the capability to view the firm in its totality in the context of its environment.
302 GC-12	DECISION SCIENCE	CO302.1 REMEMBERING DESCRIBE the concepts and models associated with Decision Science. CO302.2 UNDERSTANDING UNDERSTAND the different decision-making tools required to achieve optimisation in business processes. CO302.3 UNDERSTANDING APPLY appropriate decision-making approach and tools to be used in business environment. CO302.4 APPLYING ANALYSE real life situation with constraints and examine the problems using different decision-making tools CO302.5 ANALYSING EVALUATE the various facets of a business problem and develop problem solving ability CO302.6 CREATING DISCUSS & propose the various applications of decision tools in the present business scenario.
303 GC-13	SUMMER INTERNSHIP PROJECT	<ul> <li>CO1 Young students acquired on job the skills, knowledge, attitudes, and perceptions along with the experience needed to constitute a professional identity.</li> <li>CO2 Students Immersed in actual supervised professional experiences.</li> <li>CO3 Students got insight into the working of the real organizations.</li> <li>CO4 Students gained deeper understanding in specific functional areas.</li> <li>CO5 Understanding of the linkages among different functions and departments.</li> <li>CO6 Development of perspective about business organizations in their totality.</li> <li>CO7 Students explored career opportunities in their areas of interest.</li> </ul>
304 BA SC-BA-03	ADVANCED STATISTICAL METHODS USING R	CO304BA .1 REMEMBERING RECALL all basic statistical concepts and associated values, formulae. CO304BA .2 UNDERSTANDING EXPLAIN the statistical tools and DESCRIBE their applications in multiple business domains and scenarios CO304BA .3 APPLYING APPLY time series analysis in prediction of various trends. CO304BA .4 ANALYSING DISCRIMINATE between various types of probability and probability distributions. CO304BA .5 EVALUATING FORMULATE and TEST hypothesis using tools of R. CO304BA .6 CREATING COMBINE various tools and functions of R programming language and use them in live analytical projects in multiple business domains and scenarios.

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		CO 304.1 REMEMBERING DESCRIBE the basic concepts in financing, investing and profit distribution in a firm
		CO 304.2 UNDERSTANDING EXPLAIN theoretical concepts related to raising and use of funds and value of firm
		CO 304 .3 APPLYING CALCULATE values for making capital structure, investment, liquidity and dividend decisions
304 FIN	ADVANCED FINANCIAL	in the financial management of a firm
SC-FIN-03	MANAGEMENT	CO 304.4 ANALYSING ANALYZE the options for making the right financial decisions of a firm CO 304.5 EVALUATING ASSESS the role of financial planning, risk analysis in investments, liquidity and
		credit management policy of the firm on shareholder value
		CO304.6 CREATING DESIGN an appropriate financial strategy using any one or multiple concepts/ techniques
		learned in this course.
		CO304HRM.1 REMEMBERING REMEMBER the strategies adopted by HR and their implementation issues and challenges faced by the organization
		in national and international context. CO304HRM.2 UNDERSTANDING Ability to UNDERSTAND and ARTICULATE the basic concepts of
	STRATEGIC	SHRM and link the HR strategies to the organizational business
304 HRM SC-HRM-0	HUMAN	strategies. CO304HRM.3 APPLYING AND
3	RESOURCE MANAGEMENT	ANALYZING Ability to ANALYZE HR as an investment to the company.
		CO304HRM.4 EVALUATING Ability to INTERPRET and EVALUATE the implementation of the
		HR strategies. CO304HRM.5 CREATING FORMULATE and provide realistic solutions to the industry by
		designing innovative strategies and logical decision making. CO304IB.1 REMEMBERING DESCRIBE THE PROCESS OF IMPORT AND EXPORT IN THE
		CONTEXT OF BUSINESS
		CO304IB.2 UNDERSTANDING EXPLAIN THE IMPORT AND EXPORT TRANSACTIONS, CLASSIFICATION AND VARIOUS PAYMENT TERMS
		CO304IB.3 APPLYING IDENTIFY VARIOUS TYPES OF DOCUMENTS REQUIRED FOR THE PROCEDURES INVOLVED IN IMPORT AND EXPORT
304 IB	IMPORT EXPORT DOCUMENTATION	CO304IB.4 ANALYSING EXAMINE VARIOUS DOCUMENTATION FORMATS FOR THE
SC-IB-01	AND PROCEDURES	IMPORT AND EXPORT PROCESSES CO304IB.5 EVALUATING EXPLAIN PRE AND POST ACTIVITIES OF IMPORT AND EXPORT
		PROCESS CO304IB.6 CREATING
		DISCUSS ON VARIOUS ASPECTS OF TRADES,
		DOCUMENTATION AND PROCEDURES FOR IMPORT AND EXPORT
		CO304 MKT.1 REMEMBERING RECALL the key concepts in services marketing CO304 MKT.2 UNDERSTANDING EXPLAIN the role of Extended Marketing Mix in Services
		CO304 MKT.3 APPLYING DEMONSTRATE the new Paradigm and Perspectives in Marketing of
	SERVICES MARKETING	Services CO304 MKT.4 ANALYSING ANALYSE the significance of services marketing in the Indian and global
		economy CO304 MKT.5 EVALUATING EVALUATE Segmentation, Targeting & Positioning of Services in dynamic
		marketing environment CO304 MKT.6 CREATING DEVELOP marketing mix for various services offering
		CO304OSCM .1 REMEMBERING DEFINE the key concepts in Services Operations Management.
		CO304OSCM .2 UNDERSTANDING DIFFERENRTIATE between various service strategies, service quality
304 OSCM	SERVICES OPERATIONS MANAGEMENT - II	dimensions, and customer relationships based on life time value. CO304OSCM .3 APPLYING IDENTIFY the sources of value in a service supply relationship & three factors
SC-OSCM-		that drive profitability for a professional servicefirmCO304OSCM .4 ANALYSING CATEGORIZE a service
03		firm according to its stage of competitiveness.
		CO304OSCM .5 EVALUATING MODIFY the Service strategies of an organization for achieving the strategic service vision.
		CO304OSCM .6 CREATING SOLVE the relevant numerical in the scope of the subject.
		PHCM01.1 REMEMBERING DESCRIBE concept of Pharma and healthcare management and FIND out the
	FUNDAMENTALS	different role and responsibilities of managers. PHCM01.2 UNDERSTANDING UNDERSTAND the different managerial functions of managers
304 PHCM SC-PHCM-	OF PHARMA AND HEALTHCARE MANAGEMENT	PHCM01.3 APPLYING IDENTIFY right the motivation for right stakeholder in the healthcare sector
01		for effective delivery of service. PHCM01.4 ANALYSING ANALYZE modern Pharma and Healthcare models
		PHCM01.5 EVALUATING EXPLAIN government initiatives to provide healthcare facilities in each part of country
		PHCM01.6 CREATING CONSTRUCT model to provide effective service in healthcare management

		CO305BA.1 REMEMBERING DEFINE the key terms in Python, Machine Learning and Cognitive
		CO305BA.2 UNDERSTANDING EXPLAIN the applications of Machine Learning in multiple business domains
	MACHINE	and scenarios
305 BA	LEARNING &	CO305BA.3 APPLYING DEVELOP a thought process to think like data scientist/business Analyst
SC-BA-04	COGNITIVE	CO305BA.4 ANALYSING ANALYSE data using supervised and unsupervised Learning Techniques
50 511 01	INTELLIGENCE	CO305BA.5 EVALUATING SELECT the right functions, arrays of Python for Machine Learning
	USING PYT	algorithms.
		CO305BA.6 CREATING COMBINE various tools and functions of Python language in developing
		Machine Learning algorithms and use them in live analytical projects in
		multiple business domain and scenarios.
		CO305FIN.1 Remembering Enumerate the key terms associated with International Finance.
		CO305FIN.2 Understanding Summarize the various the concepts related to regulators, financial
		markets, Financial Instruments, tax structures at international level.
		CO305FIN.3 Applying Illustrate the role of international monitory systems & intermediaries in
		Global financial market.
305 FIN	INTERNATIONAL	CO305FIN.4 Analyzing Inspect the various parameters of global financial market and interpret best possible international investment opportunities.
SC-FIN-04	FINANCE	CO305FIN.5 Evaluating
		Determine the various strategies to start investment or business at the
		international level by considering various factors of international
		finance.
		CO305FIN.6 Creating Formulate the investment plan or business plan by adapting
		international finance environment.
		CO305HRM.1 REMEMBERING DESCRIBE structure of personnel department, its policies
		and maintenance of employee files & records
		CO305HRM.2 UNDERSTANDING LEARN drafting of communications for disciplinary actions
205 1101 6		CO305HRM.3 APPLYING DEMONSTRATE the knowledge and calculations of bonus,
305 HRM		gratuity, PF, ESI etc.
SC-HRM-0	HR OPERATIONS	CO305HRM.4 ANALYSING EXPERIMEMT to calculate the computation of Workmen
4		compensation, Bonus and Gratuity as per relevant acts CO305HRM.5 EVALUATING CALCULATE computation of Workmen compensation,
		Bonus and Gratuity
		CO305HRM.6 CREATING FILE returns under various labour laws and prepare salary
		structure
		CO305MKT.1 REMEMBERING DESCRIBE the theoretical concepts related to Sales Management and
		Distribution Management Domain
	SALES &	CO305MKT.2 UNDERSTANDING UNDERSTAND the concepts, techniques and approaches required for
305 MKT	DISTRIBUTION	effective decision making in the areas of Sales and Distribution.
SC-MKT-04	MANAGEMENT	CO305MKT.3 APPLYING APPLY the concepts related to sales and distribution management.
		CO305MKT.4 ANALYSING ANALYZE the real life scenarios of sales and distribution management.
		CO305MKT.5 EVALUATING EVALUATE the existing sales and distribution strategies and approaches. CO305MKT.6 CREATING DEVELOP generate and evaluate sales and distribution strategies.
		CO305OSCM.1 REMEMBERING DEFINE basic terms and concepts related to Logistics management.
		CO305OSCM.1 REMEMBERING DEFINE base terms and concepts related to Eogistics management.
		of
		communication modes.
	LOGISTICS	CO305OSCM.3 APPLYING DESCRIBE the various dimensions of logistics management and transport,
		their inter-linkages with different types of freights.
305 OSCM		CO305OSCM.4 ANALYSING CALCULATE logistic costs and various classification methods of reducing
SC-OSCM-	MANAGEMENT	the
04		cost. Involving the information technology and its impacts.
		CO305OSCM.5 EVALUATING OUTLINE a typical logistic framework and services. ILLUSTRATE the
		linkages
		with its dynamic storage system / Customer Issues, Logistic and Business
		Issues in a real world context. CO305OSCM.6 CREATING DISCUSS modern real world logistical systems using the various concepts in
		the syllabus.
		CO 307 .1 Remembering Recall and Describe the key concepts of international Business Environment
307 GE-UL-14		CO 307 .2 Understanding Understand the relevance of Multinational Corporations (MNCs) in global
	INTERNATIONAL BUSINESS	trade
		CO 307 .3 Applying Demonstrate the significance of FDI and FPI in respect of developing
		economy
GE-UL-14		conomy
GE-UL-14	ENVIRONMENT	CO 307.4 Analysing Analyze the issues related to Labor, Environmental and Global Value chain
GE-UL-14		

308 GE-UL-15	PROJECT MANAGEMENT	CO 308 .1 Remembering DEFINE the key terms and concepts in project management. CO 308 .2 Understanding EXPLAIN the Importance of project management methodologies and tools at the distinct stages in the Project's life cycle SPPU - MBA Revised Curriculum 2019 CBCGS & OBE Pattern Page 127 of 273 CO 308 .3 Applying ILLUSTRATE the importance of PM in most industries and businesses CO 308 .4 Analysing EXAMINE the importance of Leadership specifically in heterogenous and virtual teams as well as governance and approaches to conflict resolutions
310	CORPORATE	CO 308 .5 Evaluating DESIGN dashboard, status report and index for Key Performance Indicators of project for the Management CO310.1 REMEMBERING RECOGNIZE and REMEMBER the scope of Corporate Governance. CO310.2 UNDERSTANDING UNDERSTAND the role of Board of Directors and Committees in Good Corporate Governance and key mechanism. CO310.3 APPLYING APPLICATION of empirical methods of Corporate Governance and its impact on the Firms. CO310.4 ANALYSING Analyze the legal framework of Corporate Governance and formulate
GE-UL-17	GOVERNANCE	Internal control policies. CO310.5 EVALUATING Evaluate the legal framework and global perspective of Corporate Governance. CO310.6 CREATING FORMULATE and DISCUSS Cases related to CG (Models), their SUCCESS & FAILURES
312 BA SE-IL-BA-0 6	SOCIAL MEDIA, WEB & TEXT ANALYTICS	CO312BA.1 REMEMBERING DEFINE the key terms in Social Media Analytics, Web Analytics and Text Analytics CO312BA.2 UNDERSTANDING EXPLAIN the applications of Social Media Analytics, Web Analytics and Text Analytics in multiple business domains and scenarios CO312BA.3 APPLYING DEVELOP a thought process to harness the power of social media analytics to improve website or business CO312BA.4 ANALYSING ANALYSE Social Media Analytics and Web Analytics Tools CO312BA.5 EVALUATING SELECT the right metrics for Social Media Analytics and Web Analytics CO312BA.6 CREATING COMBINE various tools and metrics in building high impact dashboard in multiple business domains and scenarios
312 FIN SE-IL-FIN- 09	BEHAVIOURAL FINANCE	<ul> <li>CO312FIN.1 Remembering Enumerate the key terms associate with behavior finance, investment in financial markets &amp; Corporate finance.</li> <li>CO312FIN.2 Understanding Illustrate the various theories associated with behavior finance and parameters of investing in financial market.</li> <li>CO312FIN.3 Applying Identify persistent or systematic behavioural factors that influence investors and investment decisions.</li> <li>CO312FIN.4 Analyzing Analyse the various behavioural finance factors related to corporate &amp; individual investors.</li> <li>CO312FIN.5 Evaluating Interpret various investment strategies of effective investment in the financial market on the basis of various theories and factors of behavioural finance.</li> <li>CO312FIN.6 Creating Plan the systematic approach of corporate and investors towards investment for stable growth on the basis of behavioural finance.</li> </ul>
312 IB SE-IB-03	CROSS CULTURAL MANAGEMENT AND GLOBAL LEADERSHIP	CO312IB.1 REMEMBERING DESCRIBE THE CONCEPT OF CULTURE AND SIGNIFICANCE OF CROSS-CULTURAL MANAGEMENT CO312IB.2 UNDERSTANDING OUTLINE THE CULTURAL VALUES AND DIFFERENCES WITH DIMENSIONS OF CULTURAL NORMS AND BEHAVIORS CO312IB.3 APPLYING IDENTIFY VARIOUS FACTORS AFFECTING CULTURE AND DECISION-MAKING MODELS ACROSS CULTURES CO312IB.4 ANALYSING EXAMINE THEORIES OF LEADERSHIP WITH LEADERSHIP ACROSS CULTURES CO312IB.5 EVALUATING EXPLAIN CULTURALLY INTELLIGENT LEADERSHIP IN INTERNATIONAL TRADE CO312IB.6 CREATING DISCUSS ON LEADING AND MANAGING MULTICULTURAL TEAMS IN INTERNATIONAL CONTEXT
312 MKT SE-IL-MKT -07	BUSINESS TO BUSINESS MARKETING	CO312 MKT.1 REMEMBERING DEFINE the terms and concepts related to Business to Business marketing CO312MKT.2 UNDERSTANDING EXPLAIN the terms and concepts used in business to business marketing CO312 MKT.3 APPLYING IDENTIFY challenges and opportunities in Business-to-Business Marketing. CO312 MKT.4 ANALYSING FORMULATE segmentation, targeting and positioning, consumer buying behaviour and marketing mix in the context of Business to Business marketing CO312MKT.5 EVALUATING DESIGN marketing mix elements considering business-to-business sales and service situations. CO312MKT.6 CREATING DEVELOP marketing plan for business-to-business Marketing situations.

312 PHCM SE-PHCM- 03	STRATEGIC PLANNING & HEALTHCARE MANAGEMENT	<ul> <li>PHCM03.1 REMEMBERING DEFINE strategy and DESCRIBE various types of Strategic planning</li> <li>PHCM03.2 UNDERSTANDING EXPLAIN why Vision Mission needs to consider for strategy formulation</li> <li>PHCM03.3 APPLYING USE strategic planning to solve the management problem in healthcare management</li> <li>PHCM03.4 ANALYSING ANALYSE various management problem where it is required to take strategic actions.</li> <li>PHCM03.5 EVALUATING COMPARE various strategic formulations and the select right strategy</li> <li>PHCM03.6 CREATING Understand the problem and DEVELOP strategy to solve it.</li> </ul>
313 FIN SE-IL-FIN- 10	TECHNICAL ANALYSIS OF FINANCIAL MARKETS	CO102.1 REMEMBERING Remember the concepts, terminologies, frameworks, tools, techniques and theories of technical analysis taught in the syllabus.         CO102.2 UNDERSTANDING UNDERSTAND the applications of technical analysis and the various types of charts and the psychology behind a pattern and its formation         CO102.3 APPLYING MAKE PRACTICAL USE of the Theories, Models, Principles and Frameworks of technical analysis for estimating market prices of different securities         CO102.4 ANALYSING ANALYSE AND FORECAST the market prices of securities in order to take and execute investment decisions         CO102.5 EVALUATING FORMULATE an ideal portfolio of investments with a combination of wide number of securities
313 HRM SE-IL-HRM -08	PSYCHOMETRIC TESTING AND ASSESSMENT	CO313.1 REMEMBERING KNOW various tools of psychometry designed to measure traits of individuals CO313.2 UNDERSTANDING UNDERSTAND & Conduct the group simulated exercises for organizational purpose CO313.3 APPLYING IDENTIFY AND ADMINISTER psychometric tools to respondents CO313.4 ANALYSING INTERPRET results and counsel the respondent based on the results CO313.5 CREATING CREATE Psychometric Tests for the specific traits as required by the organization
313 MKT SE-IL-MKT -08	INTERNATIONAL MARKETING	<ul> <li>CO313MKT.1 REMEMBERING ENUMERATE various terms and key concepts associated with international marketing.</li> <li>CO313MKT.2 UNDERSTANDING EXPLAIN various key concepts used in all aspects of international marketing.</li> <li>CO313MKT.3 APPLYING APPLY all stages in international marketing management process.</li> <li>CO313MKT.4 ANALYSING EXAMINE various facets of international marketing environment and the relevant aspects of international marketing management process from a data driven decision perspective.</li> <li>CO313MKT.5 EVALUATING JUDGE suitability of alternative market segmentation bases, target market selection, market entry strategies, positioning strategies and international marketing environment.</li> <li>CO313MKT.6 CREATING DESIGN appropriate market segmentation, target market, market entry strategies, positioning strategies and international marketing mix strategies for business organizations.</li> </ul>
313 OSCM SE-IL-OSC M-08	SUSTAINABLE SUPPLY CHAINS	<ul> <li>CO313OSCM.1 REMEMBERING ENUMERATE the key concepts of Sustainable Supply Chains and Sustainable Supply Chain Management.</li> <li>CO313OSCM.2 UNDERSTANDING DESCRIBE and DISCUSS the role and importance of sustainability and sustainable development in different types of supply chains.</li> <li>CO313OSCM.3 APPLYING IDENTIFY and USE relevant established and emerging principles, frameworks and theories in sustainable logistics and supply chain management.</li> <li>CO313OSCM.4 ANALYSING INTEGRATE fundamental strategies, tools and techniques to analyze and design environmentally sustainable supply chain systems.</li> <li>CO313OSCM.5 EVALUATING DETERMINE the unsustainable impact of logistics activities, both individual, and in the wider context of the supply chain.</li> <li>CO313OSCM.6 CREATING COMPILE the managerial challenges, and FORMULATE a structured solution to these, with clear implications for relevant stakeholders.</li> </ul>

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		MEMBERING DESCRIBE the importance of the basics of Supply Chain Analytics and
	Optimization	
		DERSTANDING EXPLAIN the role and applications of Descriptive, Predictive &
	Prescriptive	
314 BA	Analytics in a Su	
SE-IL-BA-0 SUPPLY		PLYING ILLUSTRATE the basics of Modeling through R Language.
SE-IL-BA-0 8 ANALY		ALYSING EXAMINE the level of uncertainty associated with the supply of products and
0		ed customer segments and justify the choice of a supply
		d its fit with competitive strategy. ALUATING DETERMINE the right tools for addressing various issues in Supply Chain
	Analytics.	RECATING DETERMINE the right tools for addressing various issues in Suppry Chain
		EATING COMBINE the various approaches to Supply Chain Analytics for
		the supply chain system
		REMEMBERING DESCRIBE 14 principles of the Toyota Way.
		UNDERSTANDING RELATE the TPS with other business situations.
315 OSCM TOYOTA		APPLYING IMPLEMENT TPS principles to a real-life situation.
SE-IL-OSC PRODUC		ANALYSING EXAMINE the application of TPS principles in a service or manufacturing
M-10 SYSTEM		
		EVALUATING DESIGN a process for executing Improvement Initiatives at workplace.
		CREATING BUILD an organization culture to foster continuous improvement.
	CO317BA.1 RE	MEMBERING DESCRIBE the key concepts in e-commerce analytics.
	CO317BA.2 UN	DERSTANDING DEMONSTRATE the use of analytics to drive profitability throughout
	the	
		across the entire customer experience and lifecycle.
317 BA		PLYING SOLVE the unique problems in e-commerce, and transform data into better
SEIL BA 1 E-COMM		stomer experiences.
ANALY		ALYSING DISCOVER high-value insights via dashboards and visualization.
		ALUATING DEVELOP analytical approaches to improve ecommerce marketing and
		erstand customer behavior, increase conversion rates,
		y, optimize merchandising and product mix, streamline
		imize product mix, and accurately attribute sales.
		EATING FORMULATE the right analytics driven strategy for ecommerce businesses. EMEMBERING DESCRIBE concept of compensation and cost
		INDERSTANDING UNDERSTAND compensation and reward management process
		PPLYING COMPARE issues related to compensation and reward management process
	& salary adminis	stration in various industries
	NSATION CO317HRM 4 A	NALYSING EXPERIMENT to calculate various types of monetary and profit
SE-IL-HRM AND RE	WARD sharing incentive	
-12 MANAG		VALUATING CALCULATE income tax as per the current slabs for the
	employees under	different salary brackets
	CO317HRM.6 C	REATING FORMULATE salary structure incorporating tax saving
	components	
		MBERING DESCRIBE the characteristics of High Technology Products and key concepts
		Marketing of High-Tech Products.
		RSTANDING EXPLAIN key concepts associated with Marketing of High-Tech Products.
		TNG APPLY marketing plans and decisions in specific situations in High-Tech Markets.
		YSING EXAMINE the suitability of Marketing Mix Strategies/Plans in the light of
-12 PRODUC	6	
		high Tech products.
		JATING EVALUATE alternative Marketing Mix Strategies/Plans forHigh-Tech Products. FING DEVELOP Marketing Mix Strategies/Plans for High-Tech Products.
		REMEMBERING DESCRIBE the Key Concepts and Definitions associated with Quality
		x Sigma and Process of Six Sigma
		UNDERSTANDING SUMMARIZE the six-sigma philosophy along with understanding of
	7 QC	er a zer er ne den versen er
	Tools.	
317 OSCM	CO3170SCM 3	APPLYING PREDICT the change due to Six Sigma Implementation and Application of Six
SE-IL-OSC SIX SIG	MAFOR Sigma tools in no	
M-12 OPERAT		ANALYSING APPRECIATE use of Six Sigma for services performance improvement and
		e Organizational Structures
		EVALUATING DECIDE control chart to use for given set of data and ROSS (Return on Six
	Sigma)	
		CREATING CREATING a Case for Business Models in Different Industries/Proposing a
		ying the cases of Successful Six Sigma Implementation
		MEMBERING Remember various concepts and products in Digital Banking
1 1	ICO318 Fin.2 UN	IDERSTANDING Explain and understand the significance and development of Digital
318 FIN	Banking	
SE-IL-FIN- DIGITAI	Banking CO318 Fin.3 AP	PLYING Compare and contrast the Branchless Banking and Traditional Banking
	BANKING Banking CO318 Fin.3 AP CO318 Fin.4 AN	ALYSING Analyze the payment system of digital banking from consumer's point of view
SE-IL-FIN- DIGITAI	BANKING Banking CO318 Fin.3 AP CO318 Fin.4 AN	

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218 UDM	DEDEODMANCE	CO318 HRM.1 REMEMBERING DESCRIBE key components and applicability of theories of Performance Management System CO318 HRM.2 UNDERSTANDING DEMONSTRATE the communication skills required when managing achievement and underachievement.
	PERFORMANCE MANAGEMENT SYSTEM	CO318 HRM.3 APPLYING IDENTIFY factors affecting Performance Measurement CO318 HRM.4 ANALYSING ANALYZE various tools for performance assessment CO318 HRM.5 EVALUATING COMPARE various organizational performance management
		systems and best practices.
	INTRODUCTION TO	CO318 HRM.6 CREATING DESIGN a performance management process for an organization. CO1 Access Control and Intrusion Detection
392	CYBER SECURITY - III	CO2 Server Management and Firewalls CO3 Security for VPN and Next Generation Technologies
		CO1 Development of Proficiency in English CO2 Written Communication Skill
394	SKILL	CO3 Presentation Skill practice
394	DEVELOPMENT - I	CO4 Team Building / Coordination Skills CO5 Telecommunication Skills
		CO6 Self Management CO7 Team Management Technique
395	INTRODUCTION TO CONSTITUTION	To introduce the philosophy of Constitution of India to students. To acquaint them with their freedoms and responsibilities.
		CO401.1 REMEMBERING Enumerate the different parameters & facets of management control of an
	ENTEDDDICE	enterprise. CO401.2 UNDERSTANDING Illustrate the various techniques of enterprise performance management for varied sectors.
401 GC-14	ENTERPRISE PERFORMANCE	CO401.3 UNDERSTANDING Determine the applicability of various tools and metrics as a performance evaluation & management tools.
	MANAGEMENT	CO401.4 APPLYING Analyse the key financial & non-financial attributes to evaluate enterprise performance.
		CO401.5 ANALYSING Formulate the various parameters to evaluate enterprise performance effectively through implementation of strategy.
	INDIAN ETHOS &	CO402.1 REMEMBERING DESCRIBE major theories, concepts, terms, models and framework of Indian ethos and business ethics. DISCOVER the contemporary Issues in Business Ethics CO402.2 UNDERSTANDING CLASSIFY and RECOGNIZE Karma, Karma Yoga and discover its
		relevance in business setting, ILLUSTRATE the business ethical decision rationale derived
		from Indian Heritage Scriptures. CO402.3 UNDERSTANDING APPLY Principles, Theories, Models and Framework of Indian ethos and business ethics in order to incorporate value system in work culture and
402 GC-15	BUSINESS ETHICS	work place. CO402.4 APPLYING DEVELOP and EXHIBIT analytical, problem solving skills, and work ethos by
	ECONOMICS OF NETWORK INDUSTRIES	COMPREHENSION and PRACTICE of Indian ethos and value system CO402.5 ANALYSING IMPLEMENT, EVALUATE, and FACILITATE ethical business behavior and
		promote sustainable business ecology, improve profitability, foster business relation and employee productivity.
		CO402.6 CREATING ELABORATE Ethical dilemmas in different business areas of marketing, HRM and Finance and ADAPT dilemma resolution interventions by referring to
		certain norms, theories and models of Eastern Management. CO403BA .1 REMEMBERING APPRECIATE the differences in the nature of information goods as
		opposed to traditional goods and services. CO403BA .2 UNDERSTANDING DESCRIBE the characteristics of the markets for network products.
		CO403BA .3 APPLYING ILLUSRTRATE the characteristics of the cost structure of information goods and its implications for pricing of information goods w.r.t. price
403 BA		discrimination, versioning of information goods, and bundling
SC-BA-05		CO403BA .4 ANALYSING COMPARE and CONTRAST the pros and cons of keeping products compatible, and strategic aspects of the decision regarding
		compatibility. CO403BA .5 EVALUATING EVALUATE the role of complementary products, compatibility and
		standards, switching costs and lock-in in network industries. CO403BA .6 CREATING DISCUSS the economics of Internet advertising, and the business model
		of zero pricing. CO403 .1 Remembering Define and Describe the basic concepts related to Financial Laws
403 FIN	FINANCIAL LAWS	CO403. 2 Understanding Illustrate the implications of various laws, Explain concepts and details of various financial laws.
403 FIN SC-FIN-05		CO403. 3 Applying Make use of contextual financial laws applicable to organisations. CO403. 4 Analyzing Infer the application of financial laws to organisations
		CO403. 5 Evaluating Appraise and perceive the benefits of applicable laws to the
		organisations.

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		CO404.1 REMEMBERING DESCRIBE the major theories, concepts, terms, models tools
		and frameworks in the field of Organizational Diagnosis &
402 110		Development.
		CO404.2 UNDERSTANDING UNDERSTAND concept of OD and 'intervention'.
403 HR SC-HRM-0	ORGANIZATIONAL DIAGNOSIS &	CO404.3 APPLYING MAKE USE of the Theories, Models, Principles and Frameworks of Organizational Diagnosis & Development in
5C-ПКМ-0 5	DEVELOPMENT	specific organizational settings.
5	DEVELOFMENT	CO404.4 ANALYSING ANALYZE the external and internal environment with right
		tool of diagnosis and review the role of consultant in OD.
		CO404.5 EVALUATING IDENTIFY AND MAP an intervention to organisational need
		CO404.6 CREATING DESIGN the role of the consultant for an organisational issue
		CO403MKT.1 REMEMBERING DESCRIBE the various concepts associated with Marketing 4.0
		CO403MKT.2 UNDERSTANDING EXPLAIN the importance of 5A's in Marketing 4.0.
		CO403MKT.3 APPLYING DEMONSTRATE the application of concepts of digital marketing, new
		productivity metrics, Human centric marketing, Omni channel marketing to the
		real world of digital economy
403 MKT	MARKETING 4.0	CO403MKT.4 ANALYSING DISTINGUISH between traditional and digital marketing practices in given
SC-MKT-05	MARKETING 4.0	real
		world context to be the effective marketers.
		CO403MKT.5 EVALUATING ASSESS how Technology & connectivity has changed human life and
		business in
		the context of real-world commodities, products & services.
		CO403MKT.6 CREATING DEVELOP strategies to create WOW! Moments with customer engagement
		CO403OSCM .1 REMEMBERING DESCRIBE the structure of modern days Logistics. CO403OSCM .2 UNDERSTANDING EXPLAIN the key concepts of Supply Chain Management and the –
		driving forces in contemporary Supply Chain Management.
		CO403OSCM .3 APPLYING IDENTIFY the various flows in real world supply chains and Logistics.
403 OSCM	E SUPPLY CHAINS	IDSCRIBE the importance of documentations.
SC-OSCM-	& LOGISTICS	CO403OSCM .4 ANALYSING COMPARE and CONTRAST push and pull strategies in Supply Chain
05		Management. ANALYSE the impact of tracking system linkage in
		Logistics.
		CO403OSCM .5 EVALUATING EXPLAIN the key Operational Aspects of E Procurement.
		CO403OSCM .6 CREATING DEVELOP a framework for e-logistics
		CO404BA .1 REMEMBERING IDENTIFY KNOWLEDGE associated and represent it by logical sequence
		and plan a strategy to solve given problem
	ARTIFICIAL	CO404BA .2 UNDERSTANDING UNDERSTAND AI's fundamental concepts and methods.
404 BA	INTELLIGENCE IN	CO404BA .3 APPLYING APPLY various machine learning algorithms on structured data to develop
SC-BA-06	BUSINESS APPLICATIONS	machine learning models.
		CO404BA .4 ANALYSING ACQUIRE advanced Data ANALYSIS SKILLS through algorithm and search processes.
		CO404BA .5 EVALUATING SELECT logical and functional process to develop the model
		CO404BA .6 CREATING CREATE SOLUTIONS for various business problems using AI techniques.
		CO404FIN.1 REMEMBERING DESCRIBE the concepts related to emerging areas of Microfinance, Small
	CURRENT TRENDS & CASES IN	finance banks, Payment Banks, Start-Ups, SHG and Digitization and analytics
		CO404FIN.2 UNDERSTANDING EXPLAIN in detail, all the theoretical concepts taught through the
404 FIN		syllabus
SC-FIN-06	FINANCE	CO404FIN.3 APPLYING APPLY the various theories and models of financial management in the case.
	FINANCE	CO404FIN.4 ANALYSING ANALYSE the situation and decide the key financial as well as non-financial
		elements involved in the situation.
		CO404FIN.5 EVALUATING EVALUATE the financial impact of the alternative on the given case.
		CO404HRM.1 REMEMBERING DESCRIBE the conceptual framework of Digital Disruptions and its
	CURRENT TRENDS & CASES IN HUMAN RESOURCE MANAGEMENT	impact on
		the current HR Trends.
404 HR		CO404HRM.2 UNDERSTANDING SUMMARIZE the impact of Current HR trends on HR Functions CO404HRM.3 APPLYING ILLUSTRATE value creation & competitive advantage of Technology on
SC-HRM-0		current HR Trends
6		CO404HRM.4 ANALYSING EXAMINE the changing role of HR Priorities
		CO404HRM.5 EVALUATING ELABORATE upon the various types of current HR Trends
		CO404HRM.6 CREATING APPLY the existing Tech tools to real time HRM Challenges and offer
		Solutions.
		Solations:

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404 IB	GLOBAL TRADE	CO404IB.1 REMEMBERING DESCRIBE THE ECONOMIC SIGNIFICANCE OF TRADE ALONG WITH THE LOGISTICS PROCESSES CO404IB.2 UNDERSTANDING EXPLAIN INTERNATIONAL TRADE THEORIES AND APPLICATIONS IN BUSINESS CO404IB.3 APPLYING IDENTIFY VARIOUS ENVIRONMENTAL FACTORS ASSOCIATED WITH INTERNATIONAL BUSINESS
SC-IB-02	AND LOGISTICS MANAGEMENT	CO404IB.4 ANALYSING EXAMINE VARIOUS MODES AND PRACTICES OF INTERNATIONAL LOGISTICS CO404IB.5 EVALUATING EXPLAIN THE ACTIVITIES INVLOLVED IN ENTIRE LOGISTICS PROCESSS IN INTERNATIONAL BUSINESS CO404IB.6 CREATING DEVELOP THE APPROPRIATE STTRATEGY OF OPERATIONS
		FOR GLOBAL TRADE AND LOGISTICS           CO404MKT.1 REMEMBERING DISCOVER perspectives of market strategy.
404 MKT	MARKETING	CO404MKT.2 UNDERSTANDING UNDERSTAND the intricacies of competitive marketing situations and ways to handle each situation. CO404MKT.3 APPLYING BUILD a market strategy through integrating concepts like product life cycle, adoption, and segmentation, branding, pricing, distribution, and market communication.
SC-MKT-06	STRATEGY	CO404MKT.4 ANALYSING ANALYSE a company's current situation through applying internal and external analyses. CO404MKT.5 EVALUATING EXPLAIN alternative ways to measure the outcome of market strategies.
		CO404MKT.6 CREATING CREATE Corporate Advantage by exploring how the scope of firms is influenced by resources that are shared across products.
404 OSCM		CO404OSCM .1 REMEMBERING DEFINE industrial revolutions and its different aspects. CO404OSCM .2 UNDERSTANDING EXPLAIN the role of technology pillars of Industry 4.0. CO404OSCM .3 APPLYING DEMONSTRATE the use of data in effective decision making. CO404OSCM .4 ANALYSING ILLUSTRATE the need of cyber physical system for sustainable
SC-OSCM- 06	INDUSTRY 4.0	competitive advantage. CO404OSCM .5 EVALUATING EXPLAIN the challenges faced by various industries in full fledge implementation of Industry 4.0 CO404OSCM .6 CREATING DEVELOP a framework for any organization using base of Smart Industry
		Readiness Index Proposed by Singapore EDB           PHCM02.1 REMEMBERING IDENTIFY various environmental factors affecting on Pharma and
404 PHCM	PHARMA AND HEALTHCARE	Healthcare industry PHCM02.2 UNDERSTANDING UNDERSTAND various laws applicable to Pharma and Healthcare industry
SC-PHCM- 02	REGULATORY ENVIRONMENT IN INDIA	PHCM02.3 APPLYING Understand the situation and identity right legal way to solve the problem. PHCM02.4 ANALYSING ANALYSE steps involved in Intellectual Property Rights registrations PHCM02.5 EVALUATING CHOOSE the right type of IPR as per the content and work available to protect. PHCM02.6 CREATING Elaborate the different laws developed by constitutions to support and
		protect Pharma and Healthcare sector CO405.1 Remembering Define the concept and key terms associated with the global strategic
105	GLOBAL STRATEGIC MANAGEMENT	management. CO405.2 Understanding Describe in detail global strategic alliance, merger and acquisitions. CO405.3 Applying Demonstrate various global organisation models in global strategic
405 GE-UL-19		management context. CO405.4 Analyzing Examine various entry and business-level strategies from global strategic management prospective.
		CO405.5 Evaluating Explain globalization, innovation, and sustainability and challenges to strategic management. CO405.6 Creating Design global strategies and understand their relative merits and demerits.
	CORPORATE SOCIAL RESPOSIBILITY & SUSTAINABILITY	CO408.1 REMEMBERING Enumerate the different concepts, legislative provisions, environmental aspects, best practices, complexity, scope, reports, social framework etc. related to CSR, business ethics & sustainability development.
408 GE-UL-22		CO408.2 UNDERSTANDING Compare different CSR theories, cases, dimensions of Sustainability and demonstrate a multi stake holder perspective in viewing CSR, Business ethics & Sustainability issues etc.
		CO408.3 APPLYING Apply the different models, theories, approaches, cases etc. for implementation & monitoring of CSR activities & Sustainability and its impact on corporate culture & society at large.
		CO408.4 ANALYSING Analyze the different reports, cases, various legal issues relating to CSR, different sustainability reports and various national and global initiatives related to CSR, Business ethics & Sustainability.
		CO408.5 EVALUATING Evaluate the level of commitment of different organizations to CSR, Business ethics in attaining Sustainability development & show its competitive advantages.
		CO408.6 CREATING Create & Implement a CSR policy in attaining Sustainability development and its impact on various stakeholders.

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		CO409BA.1 REMEMBERING DESCRIBE the key concepts in e-commerce analytics. CO409BA.2 UNDERSTANDING DEMONSTRATE the use of analytics to drive profitability throughout
		the
		organization, and across the entire customer experience and lifecycle.
		CO409BA.3 APPLYING SOLVE the unique problems in e-commerce, and transform data into
		better decisions and customer experiences.
409 BA	E-COMMERCE	CO409BA.4 ANALYSING DISCOVER high-value insights via dashboards and visualization.
SE-IL-BA-1	ANALYTICS - II	CO409BA.5 EVALUATING
3	ANALI IIC5 - II	DEVELOP analytical approaches to improve ecommerce marketing and
		advertising, understand customer behavior, increase conversion rates,
		strengthen loyalty, optimize merchandising and product mix, streamline
		transactions, optimize product mix, and accurately attribute sales. CO409BA.6 CREATING
		FORMULATE the right analytics driven strategy for ecommerce
		businesses.
		CO409FIN.1 Remembering Describing the basic concepts of Fixed Income Securities
		CO409FIN.2 Understanding Understanding the various types of securities traded in the fixed
		income market and the concepts related to the risk and returns of the
409 FIN	FIXED INCOME	Fixed income securities
SE-IL-FIN-	SECURITIES	CO409FIN.3 Applying Applying the knowledge of fixed income securities for diversifying the
21		portfolio of investments
		CO409FIN.4 Analyzing Predictive analysis of the economic outlook through yield curve analysis
		CO409FIN.5 Evaluating devise the various investment strategies based on portfolio returns.
		CO 409MKT.1 REMEMBERING DEFINE and DESCRIBE basic concepts and theories related to CRM.
		CO 409MKT.2 UNDERSTANDING UNDERSTAND and EXPLAIN key concepts and theories associated
		with
		CRM.
409 MKT	CUSTOMER	CO 409MKT.3 APPLYING APPLY and ILLUSTRATE principles, theories and models of CRM in B2B and
	RELATIONSHIPMA	B2C markets.
-13	NAGEMENT	CO 409MKT.4 ANALYZING CLASSIFY Customer acquisition and retention strategies and ANALYZE
		Customer database in CRM.
		CO 409MKT.5 EVALUATING EVALUATE suitability and effectiveness of CRM strategies in specific marketing situation.
		CO 409MKT.6 CREATING DEVELOP CRM strategies/plans for various B2B and B2C markets.
		CO409OSCM.1 REMEMBERING DESCRIBE the key concepts of ERP systems for manufacturing or
		service
		organizations.
		CO409 OSCM.2 UNDERSTANDING EXPLAIN the scope of common ERP Systems modules.
409 OSCM	ENTERPRISE	CO409 OSCM.3 APPLYING DEVELOP basic understanding of how ERP enriches the business
SE-IL-OSC	RESOURCE PLANNING	organizations in achieving a multidimensional growth.
M-14		CO409 OSCM.4 ANALYSING EXAMINE the challenges associated with implementing enterprise systems and their impacts on organizations.
		CO409 OSCM.5 EVALUATING JUSTIFY selection of an appropriate ERP transition strategy.
		CO409 OSCM.6 CREATING
		FORMULATE best selection and implementation strategy in a real
		setting.
	HEALTHCARE ANALYTICS	CO410BA.1 REMEMBERING DESCRIBE the key terms in healthcare data analytics
		CO410BA.2 UNDERSTANDING EXPLAIN the fundamental concepts in Health Care Analytics
		CO410BA.3 APPLYING ILLUSTRATE the use of specific tools and techniques to design effective ways
410 BA		of handling, retrieving, analyzing, and making use of healthcare data
SE-IL-BA-1		CO410BA.4 ANALYSING EXAMINE the issues associated with the applications of intelligent data
4		acquisition, processing, and analysis of healthcare data CO410BA.5 EVALUATING EXPLAIN the perspectives of healthcare related opportunities for developing
		new analytical approaches.
		CO410BA.6 CREATING ADAPT healthcare data analytics for improving the health and well-being of
		people.
	BUSINESS VALUATION	CO410.1 REMEMBERING RECALL concepts of value and valuation
410 FIN		CO410.2 UNDERSTANDING EXPLAIN valuation process of business firms
SE-IL-FIN-		CO410.3 APPLYING CALCULATE business value using different techniques
22		CO410.4 ANALYSING EXAMINE special factors to be considered in business valuation
_		CO410.5 EVALUATING ASSESS the value of the firm in the light of business environment and
		regulatory aspects

410 HRM SE-IL-HRM -16	DEGLONING UP	CO.410HRM.1 REMEMBERING IDENTIFY important points to be incorporated in HR Manual CO.410HRM.2 UNDERSTANDING UNDERSTAND policy requirement for Recruitment & Selection process CO.410HRM.3 APPLYING PREPARE policies on employee benefits for an organization of
	DESIGNING HR POLICIES	your choice CO.410HRM.4 ANALYSING ILLUSTRATE steps involved in better employee relations &
		grievance handling CO.410HRM.5 CREATING CONSTRUCT various HR policies for an organization of your
		choice
410 OSCM SE-IL-OSC M-15	WORLD CLASS MANUFACTURING	CO410OSCM.1 REMEMBERING DEFINE the basic terms associated with Manufacturing Excellence and World Class Manufacturing CO410OSCM.2 UNDERSTANDING SUMMARIZE the features of various frameworks used for World Class Manufacturing CO410OSCM.3 APPLYING IDENTIFY the challenges to manufacturing industry in the information age CO410OSCM.4 ANALYSING ANALYZE the usage of Information management tools, Material processing and handling tools. CO410OSCM.5 EVALUATING EVALUATE the country's preparedness for World Class Manufacturing CO410OSCM.6 CREATING ESTIMATE the performance of manufacturing firms with the
		measurement system to determine the readiness for World Class
412 IB SE-IB-05	GLOBAL COMPETITIVENESS ,VALUE CHAINS AND ALLIANCES	CO409IB.1 REMEMBERING DESCRIBE THE CONCEPT OF GLOBALISATION AND GLOBAL COMPETITIVENESS IN INTERNATIONAL BUSINESS CO409IB.2 UNDERSTANDING EXPLAIN THE EFFICACY OF THE FOREIGN COLLABORATIONS AND JOINT VENTURES IN INTERNATIONAL BUSINESS CO409IB.3 APPLYING IDENTIFY VARIOUS ELEMENTS OF VALUE CHAIN INVOLVED IN IMPORT AND EXPORT BUSINESS CO409IB.4 ANALYSING EXAMINE VARIOUS FACTORS OF INTERNATIONAL SUPPLY CHAIN DESIGN AND GLOBAL PROCUREMENT AND DISTRIBUTION CO409IB.5 EVALUATING EVALUATE THE GLOBAL COMPETITIVENESS INDEX FOR INTERNATIONAL BUSINESS CO409IB.6 CREATING DISCUSS ON ROLE AND SIGNIFICANCE OF STRATEGIC
		ALLIANCES IN INTERNATIONAL BUSINESS CONTEXT
	ENTREPRENEURSH IP IN PHARM AND HEALTHCARE	<ul> <li>PHCM06.1 REMEMBERING DEFINE the key terms, LIST the Attributes and Characteristics of Entrepreneurs feature and ENUMERATE the Factors influencing</li> <li>Entrepreneurship Growth.</li> <li>PHCM06.2 UNDERSTANDING DISCUSS the various theories of entrepreneurship.</li> <li>PHCM06.3 APPLYING CONSTRUCT a framework for a typical EDP for the Pharma industry</li> <li>PHCM06.4 ANALYSING EXAMINE the role of Government and various support organizations in encouraging and supporting Entrepreneurship.</li> <li>PHCM06.5 EVALUATING COMPOSE an inventory of possible entrepreneurial opportunities in contemporary local, regional and national the context for Pharma and Healthcare sector.</li> <li>PHCM06.6 CREATING BUILD a business plan for an entrepreneurial pharma of healthcare venture.</li> </ul>
414 HRM SE-IL-HRM -20	LEADERSHIP & SUCCESSION PLANNING	<ul> <li>CO.414HRM.1 REMEMBERING IDENTIFY the basic concepts of leadership and succession planning.</li> <li>CO.414HRM.2 UNDERSTANDING UNDERSTANDING the modern theories and styles of leadership.</li> <li>CO.414HRM.3 APPLYING IMPLEMENTING the appropriate succession plan through leadership development</li> <li>CO.414HRM.4 ANALYSING &amp;</li> <li>EVALUATING ANALYSING and EVALUATING the existing human capital.</li> <li>CO.414HRM.5 CREATING BUILDING appropriate Succession Plan required in an organization.</li> </ul>

414 MKT SE-IL-MKT -18	MARKETING TO EMERGING MARKETS & BOTTOM OF THE P	CO414MKT.1 REMEMBERING DESCRIBE the various practices and perspectives, concepts and characteristics of emerging Markets and BOP markets, its size & composition. CO414MKT.2 UNDERSTANDING EXPLAIN Characteristics, challenges and opportunities of Emerging Markets, BOP markets and need of segmentation of BOP markets. CO414MKT.3 APPLYING APPLY principles, BOP Protocol and Criticism of Marketing to BOP, to develop marketing decision-making skills for products and services in BOP markets. CO414MKT.4 ANALYSING COMPARE AND CONTRAST between emerging markets, developed markets and BOP markets CO414MKT.5 EVALUATING EVALUATE Demographic & economic scenario and Comparative Advantage of emerging market countries and next 11. CO414MKT.6 CREATING DEVELOP Marketing strategy to Emerging Markets and elaborate four elements of BOP strategy to relate it with the BRICS Market in the context of
		DEVELOP Marketing strategy to Emerging Markets and elaborate four elements of BOP strategy to relate it with the BRICS Market in the context of real-world marketing offering.
492	INTRODUCTION TO CYBER SECURITY - IV	CO1 Security Architectures and Models CO2 System Security CO3 OS Security CO4 Wireless Network and Security
494	SKILL DEVELOPMENT - II	CO1 Developed an understanding for corporate citizenship and sustainability from business perspective. CO2 Learned how to strategically manage CSR within your organization. CO3 Understanding of how to improve your company's sustainability performance.